



Why IFCs Matter

IFCs sit underneath most cross-border wealth planning

The pressure on these centres shapes:

What structures you can use

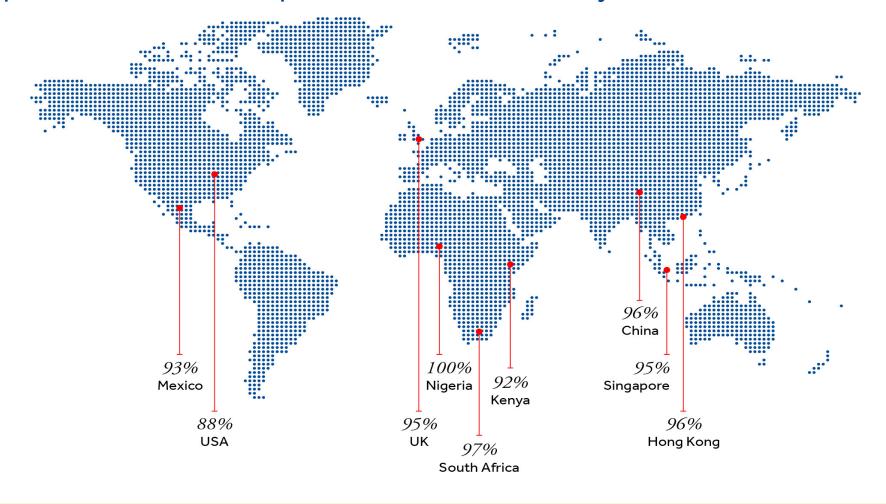
What information is shared

Which jurisdictions remain viable in the long term

Today: not "offshore vs onshore" – but credible vs non-credible

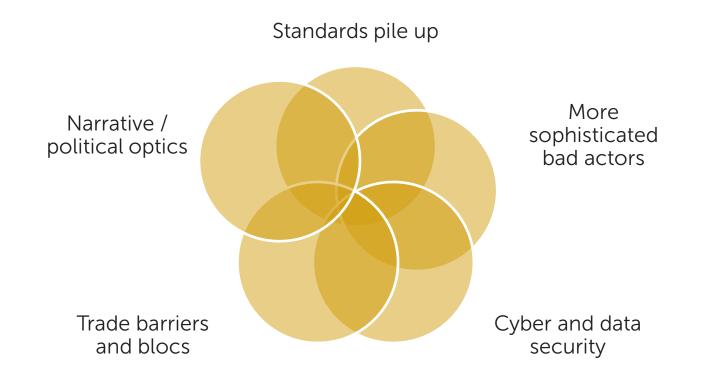


Country breakdown on business executives who believe cross-border expansion is crucial or important over the next five years



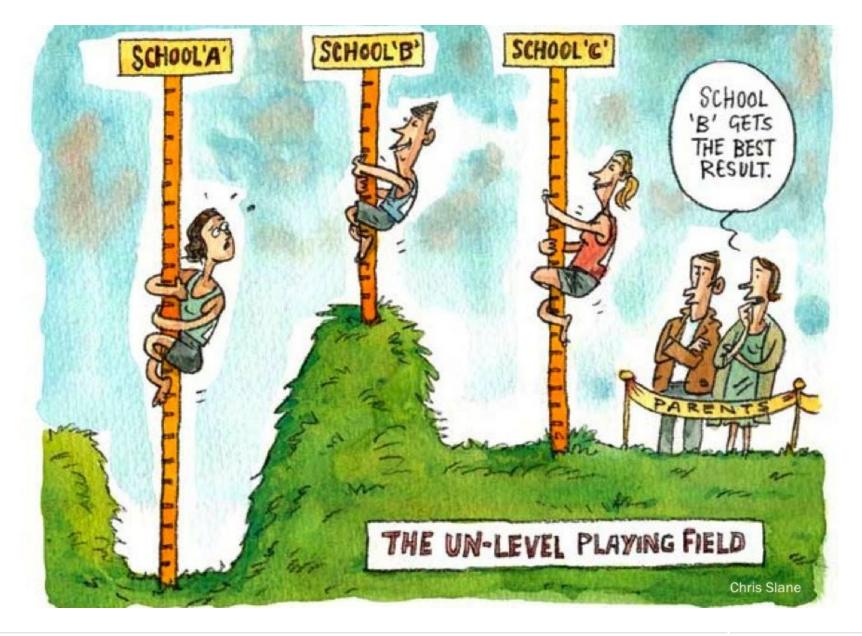


Multiple Stress Tests, All at Once



The Level Playing Field That Never Quite Levelled





2025 TAX ANNUAL SUMMIT



You Can Copy Laws. You Can't Copy an Ecosystem Overnight

Experienced regulators

Deep professional talent pools

Respected legal system & courts

Digital & physical infrastructure

A track record of complex crossborder deals



Where Does All This Lead?



From Global Uncertainty to a Flight to Quality

Uncertainty & Risk

- Global shocks & volatility
- Bad actors & cyber threats
- Trade barriers & sanctions
- Regulatory fragmenta tion

Flight to Quality

- Re-pricing of risk
- Preference for trusted. rules-based centres
- Focus on compliance. AML/CFT & governance
- Demand for stability in cross-border expansion

IFC Ecosystem BVI Trusted international finance centre

High-Quality

Global Robust Transpa-Regulation ry 1t ih Connectivi-& AML/CFT Legitimate tiy Privacy Trusted hub FATE gligned, rick based for cross border Benericial supervision expansion

ownership

Rule of Law • Commercial Courts **Effective Enforcement**



△ COMPLIANCE — COMPETITIVENESS

Implementing standards vs reducing friction for legitimate business



Serving multiple blocs vs staying robust on sancons & AML/CFT

Protecting clients vs giving access to those with legitimate interest



OPENNESS — GEOPOLITICAL RESI



Digital assets & regtech vs courts, contracts & credible regulators



What This Means for Advisors and Investors



When choosing jurisdictions:

 Will this centre still be credible after the next FATF review, cyber incident or sanctions wave?

When hearing "level playing field":

 Are standards really being levelled for everyone?

When protecting wealth:

 Are you managing tax and data, cyber, sanctions & marketaccess risks?







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